

## FORWARD LOOKING STATEMENTS



- Some of the information provided in this presentation constitutes "forward-looking information" within the meaning of applicable securities legislation. Specific forward-looking information in this presentation includes statements regarding anticipated financial and operating results, the future of residential and commercial energy storage in the power industry, the potential value of the Company's addressable market, the value of the Company's energy storage inverter, anticipated revenue growth and potential, the anticipated size of the Company's market share, anticipated demand for solar energy and power conversion, and anticipated timing and outcome of potential strategic transactions.
- Forward-looking statements reflect the Company's current expectations as to future events and are based on information presently available. Forward-looking statements are not guarantees of the Company's future performance and involve known and unknown risks, uncertainties and assumptions that may cause actual results, performance or achievements, or developments in our industry, to differ materially from the anticipated results, performance or achievements expressed or implied by such forward-looking statements. These risks, uncertainties and assumptions include, but are not limited to: risks associated with
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- The Company undertakes no obligation to update publicly or revise any forward-looking information, whether as a result of new information, future events or otherwise, unless so required by applicable securities laws.

## EGUANA- POSITIONED FOR SUCCESS (%)





POWERING GRID MODERNIZATION

SAFE, RELIABLE, RENEWABLE

- Rapidly growing ESG & sustainability company
- Globally certified, fully integrated product suite covering **3kVA – 15kVA** from self-consumption to Virtual Power Plants
- Partnered with industry giants: Hanwha Qcells, ITOCHU Corporation, LG Chem, CED Greentech
- Completed scale initiatives: *Manufacturing, Distribution*, Balance Sheet, Strategic Inventory
- Platform Expansion Hardware: Battery Management System, Battery Module, IoT Gateway
- Platform Expansion Software: Energy Management System, Fleet Aggregation, Virtual Power Plant

## **COMPANY MILESTONES**

2021	•	Strategic Partnership with Itochu Corporation		1	ESUANA
2020	•	Introduced the Evolve LFP, making Eguana the first supplier to offer multiple battery chemistries			QCELS
2019	•	Signed exclusive private label agreement for <b>Enduro</b> in Germany with <b>Hanwha Q Cells</b>	2013-2014	•	Launched <b>Bi-Direx</b> grid tied energy storage inverter in Germany
2018	•	Launched Eguana-branded Evolve, Elevate, and Enduro fully integrated Energy Storage Systems worldwide	2009-2012	•	Launched Paralex inverter for thin film applications in North America
2016-2018	•	Developed a fully integrated Home Battery System for Mercedes Benz Energy	2006-2010	•	Launched Sunergy inverter in emerging European markets
2015-2017	•	Established Leadership in Hawaii and launched into Australia with LG Chem based AC Battery	2004-2009	•	Demonstrated Li-lo battery storage platform for US military applications
2014-2015	•	Shipped 4,000+ units into the European energy storage market to establish market leadership position	2002-2006	•	Developed high efficiency low voltage inverter for grid interactive fuel cells

## ONE PLATFORM MARKET-DRIVEN



solaredge



Highly scalable and customizable proprietary software platform

Faster Product Cycles / Better Cost Controls / Feature Rich & Market Specific

PCS Technology	✓	x	x	$\checkmark$
Remote Commissioning	✓	x	x	sc
Auto-Recovery	<b>√</b>	x	x	<b>3</b> C
Chemistry Agnostic	<b>√</b>	×	SC	x
Factory Integrated	<b>√</b>	✓	x	×
Modular Capacity	<b>√</b>	x	<b>√</b>	x

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EVOLVE LFP

ENDURO

ELEVATE

# Safe, Flexible Whole-home backup.

#### Safe and reliable Cobalt-free battery chemistry

- Pylontech Lithium Iron Phosphate (LFP) battery modules
- Non-toxic and non-hazardous
- Superior thermal and chemical stability
- Incombustible and thermal runaway resistant

#### Indoor or Outdoor Use

- NEMA 3R rated enclosure
- 32° to 122° F ambient operating temperature

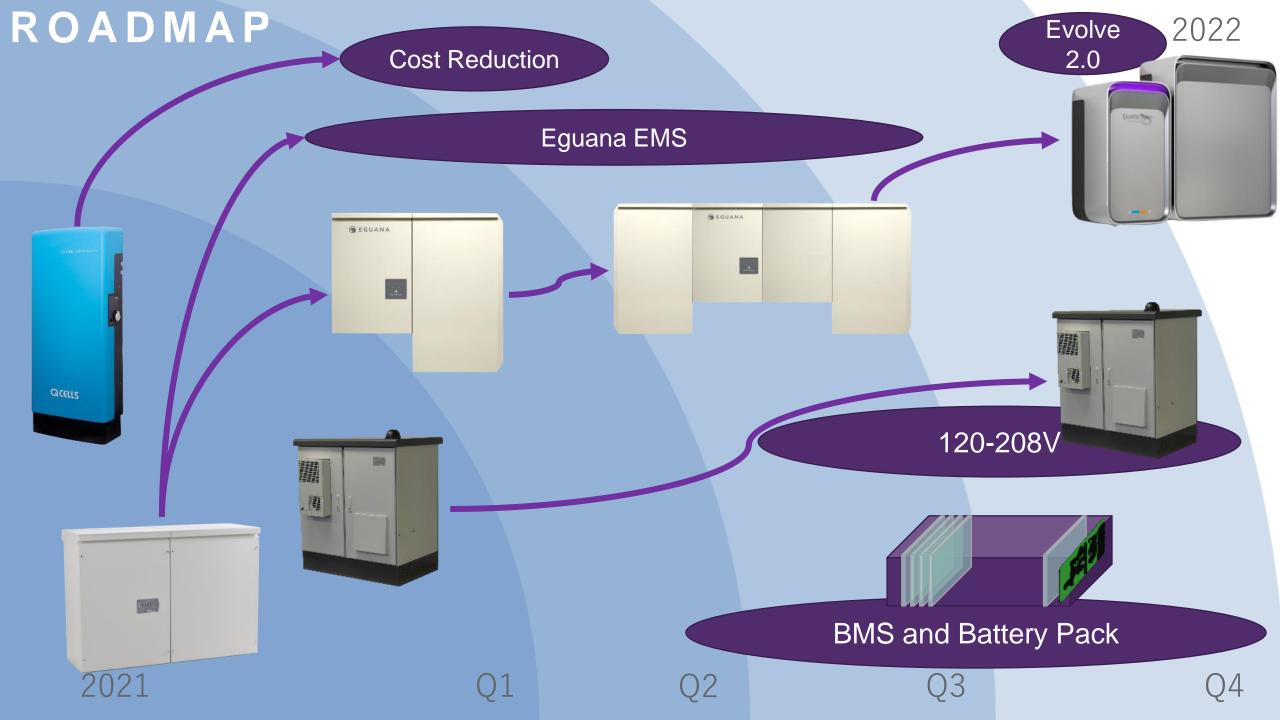
#### **Maximum Installation Flexibility**

- Modular wall-mount format
- Ideal for new or existing solar installations
- Compatible with all major solar PV inverter brands

#### Higher Power for Whole-home backup

- 10 kW of continuous output
- Backs up 100 Amp Subpanel





## COVID-19 / SUPPLY CHAIN



#### **COVID - 19**

- Pandemic continues to cause global instability in manufacturing and supply chains
- Delta variant has caused changing country by country protocols
- Consumer buying patterns continue to disrupt port capacity causing significant increases in lead times and logistics cost

#### **SUPPLY CHAIN**

- Global micro-chip shortage has become a critical constraint within global supply chains, component inventories vary daily
- Strategic inventory positioning Feb-June, commenced tiered system to mitigate risk
- Battery module coverage extended by additional 50%
- Battery module, cast, magnetics, and enclosure risks eliminated for the next two quarters

## FISCAL 2021 HIGHLIGHTS



Recap of objectives from 2020 AGM

## Fiscal 2021 Objectives



- > Execute Order Book, achieve profitability
- > Increase Dealer Network to 400 contracted partners
- > +20% blended product gross margins
- > Transition North American manufacturing
- Develop and certify higher power LFP Evolve for US market
- > Complete QCells development projects

#### FISCAL 2021 HIGHLIGHTS



#### **EXECUTIVE**

- Balance sheet optimization
  - Debt elimination > \$8.4M
  - Conversion of all outstanding debentures
  - Change to positive working capital > (\$5.0M) Deficit (YE '20) to \$10.0M (Q3 '21)
- Closed over subscribed \$20 million private placement
- Change of auditor to KPMG LLP
- Diversified and strengthened Board of Directors

#### PRODUCT DEVELOPMENT

- Completed construction review on 10kW full home backup system
- Shipped first cobalt-free 5kW Eguana Evolve LFP
- Certified Evolve for California Rule 21
- Completed multiple Qcells projects including MUC and Remote Tunneling

#### FISCAL 2021 HIGHLIGHTS



#### **SALES**

- Increased dealer network to 285 contracted partners
- Completed national agreement with CED Greentech
- Received first order Hawaii EDRP order at \$3.6M
- Advanced discussions to white label the Evolve for multi-national battery company
- Completed testing for white label partnership in Europe

#### **OPERATIONS**

- Strategically positioned raw materials to mitigate global supply chain risk
- Opened Carson and Huntington Beach locations for increased capacity for production and warehousing
- Increased normalized product margins from 1% to 11%
- Modified manufacturing process from batch to flow, doubled capacity



#### **EXECUTIVE**

- Eguana Cloud Services
  - Internal control of Energy Management System and User Interface
  - Increase speed to market and brand recognition
  - Virtual Power Plant provider capability
- Battery Module and Battery Management System
  - Develop configurable BMS for enhanced control
  - Develop first battery module based on 24M semi solid state lithium technology
  - Integrate into Eguana Evolve product line
- Deliver Double Digit Quarters
  - Production Capacity
    - Open additional CM partner for North American production
    - Open additional CM partner for European production
  - Complete white label partnerships
  - Hawaii VPP / Itochu VPP / Australian VPP



#### **CUSTOMER EXPERIENCE**

- Eguana Installer Commissioning App
  - Simple training, Simple installation, Simple experience
  - Reduce installation time to sub 3 hours
  - Building brand value
- Roll out the "Eguana Advantage" Tiered Service Program
  - Eguana Plus Eguana personnel onsite
  - Eguana Pro Advanced training package
  - Eguana Elite Eguana manages post install customer relationship
- Enclosure Redesign Eguana Evolve 2.0
  - Improved aesthetics and curb appeal
  - Building brand value
  - Cost reduction



#### PRODUCT DEVELOPMENT

- Eguana Development Lab to Triple Lab Capacity
  - Triple lab capacity / Worldwide grid simulation
  - Multiple development projects simultaneously
- Launch 10kW Evolve Max into North American markets
  - Whole home back-up capability
  - More power More capacity for VPP operations
- Adapt Elevate for Multi-unit Residential Market
  - Opens additional US residential market opportunities
  - Advanced discussions with US tier one national installation company
- PCS platform cost reduction: 3kW + 5kW
  - Achieve product gross margin targets
  - Complete standardization across all products



#### SALES

- Increase Dealer Partnerships
  - US mainland focus
  - Drive CED national relationship to double dealer sales
  - Increase deliveries into Hawaii EDRP
- Roll out US & EU White label products
  - US timeline calendar 2021
  - EU timeline first half calendar 2022
- Roll Out Itochu/Sunnova VPP
  - Itochu driven VPP opportunity US
  - Product currently in field test
- Complete Australian Home Builder Program
  - Itochu driven VPP opportunity AUS
  - Utility sponsored, multiple builders



#### **OPERATIONS**

- Right First Time
  - Implement new ERP system for enhanced operational controls
  - Implement Vendor Management Program
  - First Pass Yield to boost production capacity
- Production Capacity
  - Open additional manufacturing partnerships in California / Europe
    - Capacity for US white label / VPP demand
    - Capacity for European white label/ Qcells growth
  - Build out production capability to 600 unit/m
- De-risk Supply Chain
  - Maintain inventory position of Tier 1 materials
  - Limit delays to weeks not months
  - Continue quarter over quarter growth trajectory



#### **FINANCE**

- Increase product gross margins
  - Move "normalized" gross margins from 11% to 20%(+)
  - Double digit revenue quarters
  - Supply chain strategies to hedge logistics inflation risk
- Graduate to Senior Exchange
  - Increase visibility and prestige
  - Access to international institutional investors
  - Corporate governance for established investors
- US entity
  - Aligns with growth trajectory and key demand market
  - Dedicated US-based support and administrative teams
  - Expand brand identity across US market



## EGUANA KEY MARKETS

## B) MARKETS: GERMANY/EUROPE



	PV Installations		
	Cumulative	Annual	
# Homes	1.8 million	100,000	
TAM	\$3.6 billion	\$700 million	

Dealer Locations

1,100+

Annual PV Installs

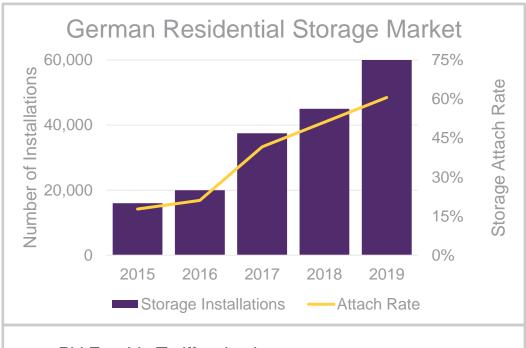
20,000

Sales Force

100+



- #1 PV installer in Europe
- Unrivalled infrastructure in sales, installation/service
- · Need storage solutions and VPP capabilities



- PV Feed-in Tariff reduction
- Bank financing and leasing
- Economic saving

## MARKETS: USA—CALIFORNIA



	PV Installations		
	Cumulative	Annual	
# Homes	800,000	100,000	
TAM	\$10 billion*	\$500 million	

Eguana Dealer Locations
160

Eguana Installers
500+

CED Greentech distribution partners Open Orders \$5 million

- Regulatory mandates in PV and EV
- Grid unreliable

<sup>\*</sup>Based on 2M homes by 2025 at 50% attachment rate





California Expected Installations 320,000 Home Battery Installs 240,000 80,000 80,000 () 2019 2021E 2022E 2023E 2024E 2025E

## MARKETS: USA—HAWAII



	PV Installations		
	Cumulative	Annual	
# Homes	85,000	5,000	
TAM	\$850 million	\$50 million	

EVOLVEs installed throughout Hawaii

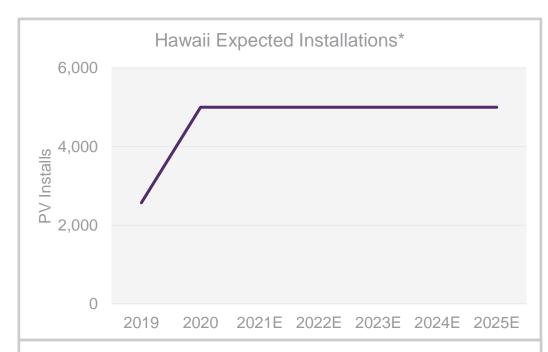
800<del>+</del>

#### Monthly run-rate

\$1-1.5 million



• #1 PV installer in Hawaii



\*Mandatory attachment rate of 100%

- Mandated home storage
- Aggressive renewables target

## MARKETS: AUSTRALIA



	PV Installations		
	Cumulative	Annual	
# Homes	2.5 million	134,000	
TAM	\$25 billion	\$720 million	

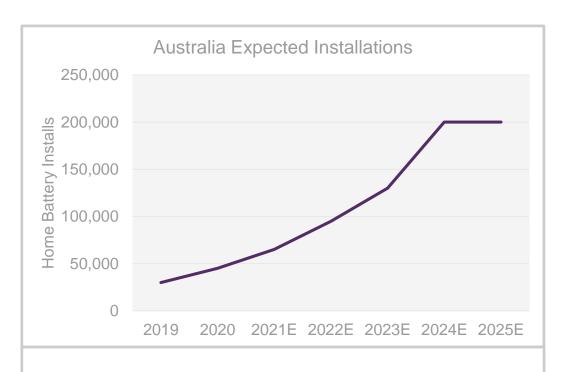
Dealer partners
35

Trainer installation personnel

Open Orders
\$3.5 million

<sup>\*</sup>Home builder VPP / utility sponsored





- Home Battery Scheme
- PV Curtailment